

National, regional and EU
Mission Governance
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Innovation Policy Matters





EUROPEAN MISSIONS

Commission Expert Group to support the monitoring of EU Missions

Final report of the EG

Independent
Expert
Report



Mandate of our expert group:

Deploy a “methodology to monitor EU Missions **beyond Horizon Europe**, looking at the contribution of other funding programmes at EU and national, as well as at regional and local level towards the achievement of Missions’ objectives”.

Focus as **EU missions as a policy approach**, not on individual missions



European
Commission

Breaking down walls and building new bridges in policy: the whole-of- government approach in Research & Innovation

*Final Report of the Mutual
Learning Exercise on the
Whole-of-Government
Approach in Research and
Innovation*

PSF CHALLENGE

HORIZON EUROPE
POLICY SUPPORT FACILITY

Independent
Expert
Report

Mutual learning exercise with multiple EU countries on the Whole of Government Approach in R&I

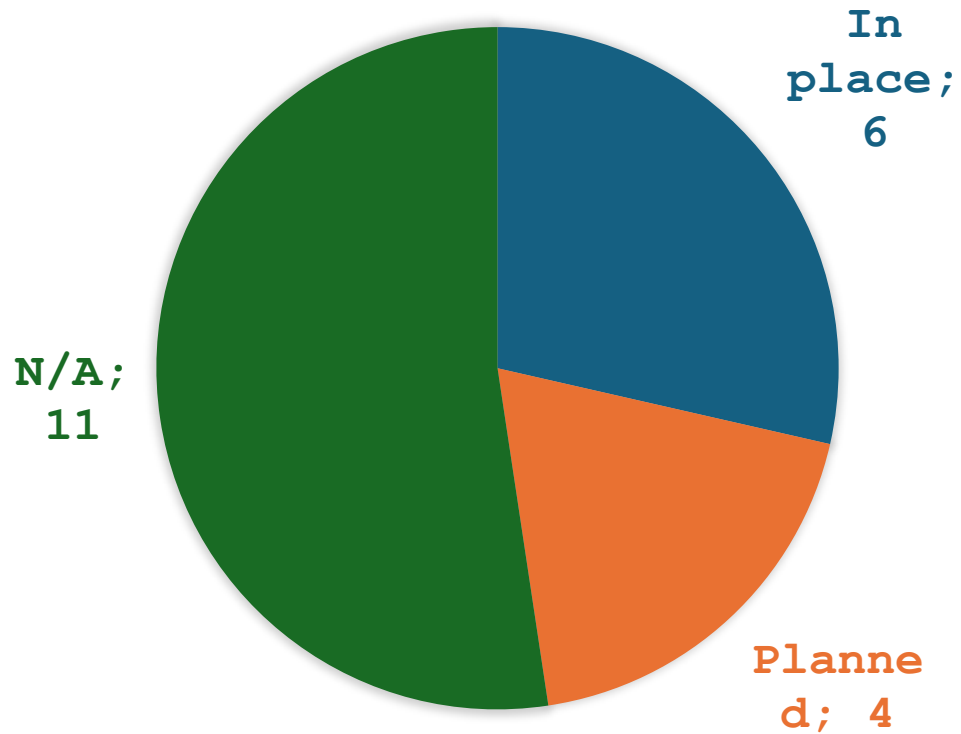
Building more cross-cutting policy mechanisms to tackle 'wicked' problems such as addressing climate change

Missions as a 'mini-WGA'

Monitoring progress beyond Horizon Europe

- Assumption in the intervention logic of EU mission policy
 - It can only be successful if the HE contribution triggers national and regional policy makers and stakeholders to co-invest in the solutions and take these up (scale up)
- Novel governance arrangements are an intermediate goal: one of four pillars to assess the progress of EU mission policies
 - 1 Are Mission oriented governance mechanisms in place?
 - 2 Acceptance of Mission-oriented innovation policies (Member States and regions)

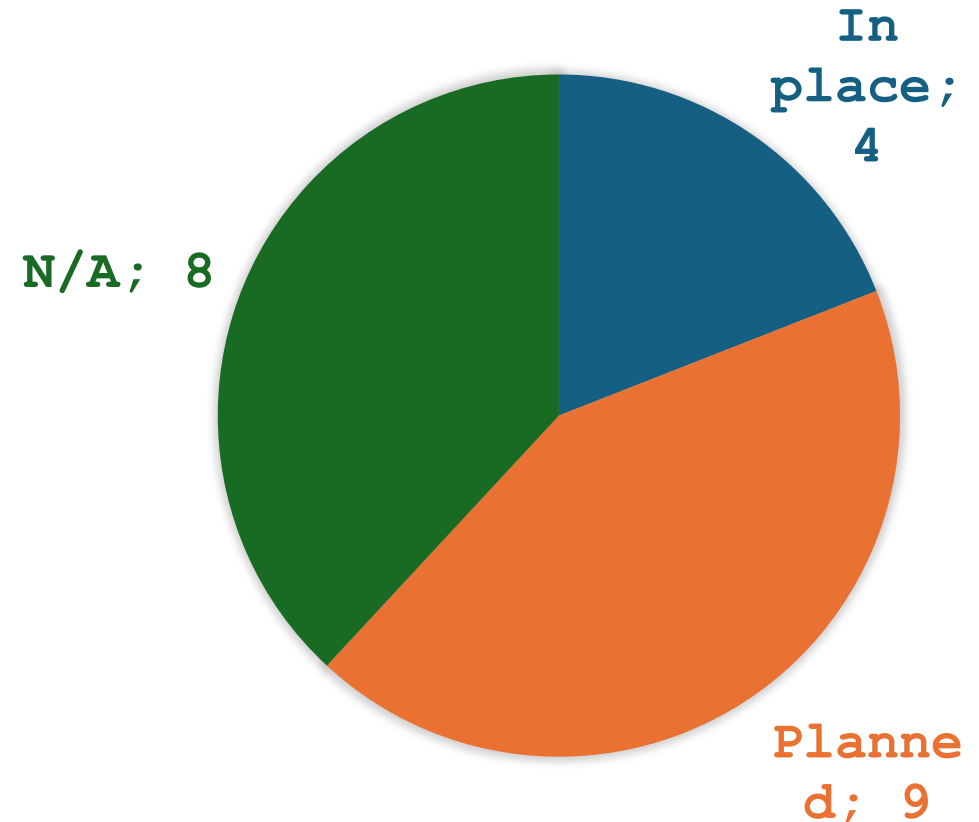
Unified policy approach across the 5 EU Missions or a group of Missions



In Place: Spain, Austria, Turkey, Germany, Estonia, Norway

Planned: Netherlands, Portugal, Moldova, Czech Republic

There are Mission-specific policy approaches



In Place: Germany, Norway, Lithuania, Croatia

Planned: Belgium, Netherlands, Malta, Croatia, Türkiye, Greece, Italy, Ireland

Policy design and coordination

of national activities in relation to EU Missions

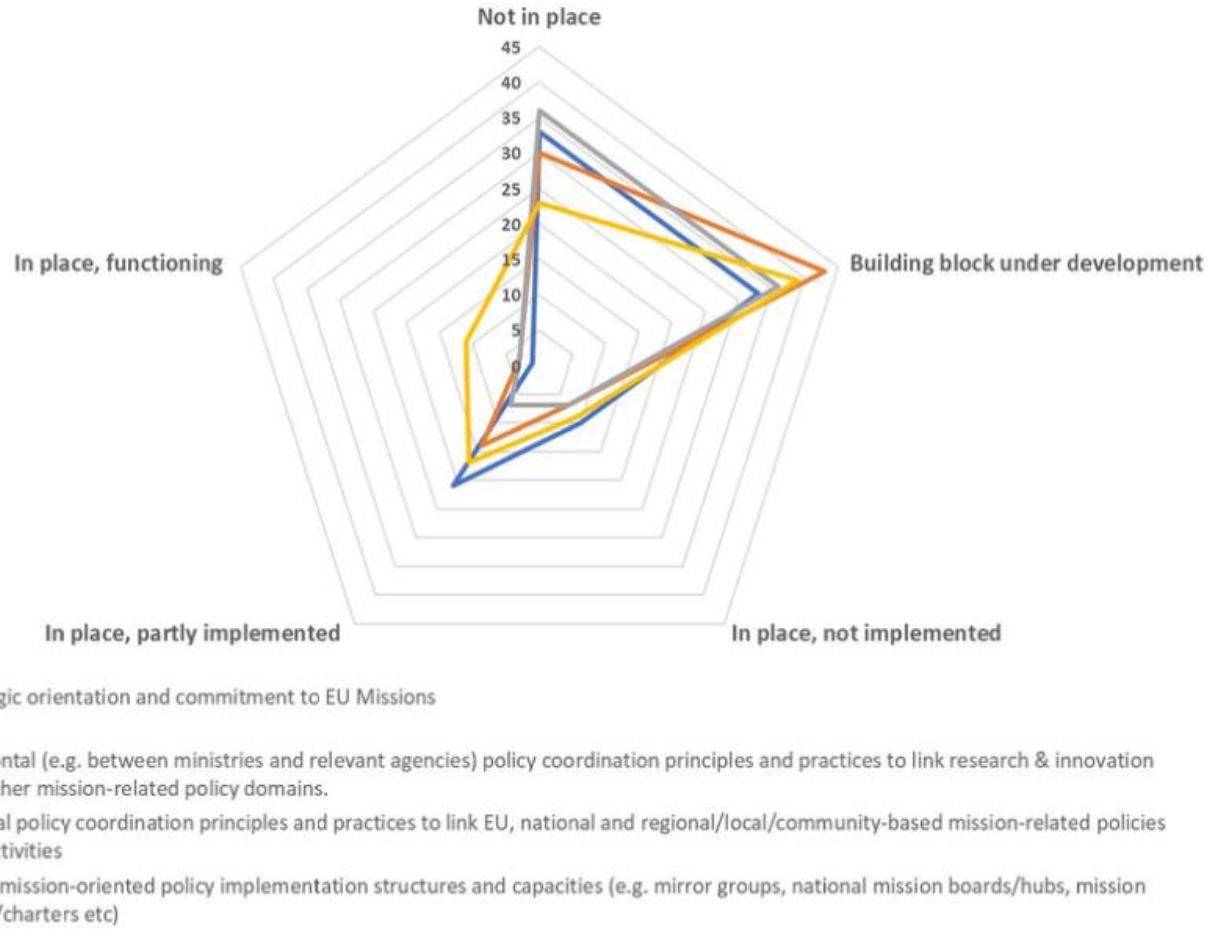


Figure 6. SPC Survey - Strategic orientation and commitment of MS & AC to EU Missions [99 total responses from 21 countries]

Main challenges

- Current EU missions have weak co-ownership with MS and regions
- Lack of political buy-in at higher policy and political levels
- Missions seen as yet another mechanism to get EU funding
- Pillarisation of (R&I) funding programmes and instruments
- Underestimation of resistance to missions from outside and inside R&I community
- Give it some time!

What is still left to do?

- (Re-) define how the EU-missions fit with your national /regional agendas, existing policy strategies, competences and stakeholders -> set priorities
- Break down the silos and engage relevant sectoral policy sectors into the Missions
- For future missions: develop a more inclusive process for selecting the topics of the next EU mission(s)
- EC to review and share experiences with cross-DG co-management of missions

Further reading



Expert Group to support the monitoring of
EU Missions:

<https://op.europa.eu/en/publication-detail/-/publication/6b1462c3-be60-11ee-b164-01aa75ed71a1/language-en/format-PDF/source-308520317>



Mutual Learning Exercise Whole of
Government Approach:

<https://projects.research-and-innovation.ec.europa.eu/en/statistics/policy-support-facility/psf-challenge/mutual-learning-exercise-whole-government-approach-research-and-innovation>