



European
Commission

EUROPEAN **MISSIONS**

Commission Expert Group to support the monitoring of EU Missions

Final report of the EG

Independent
Expert
Report

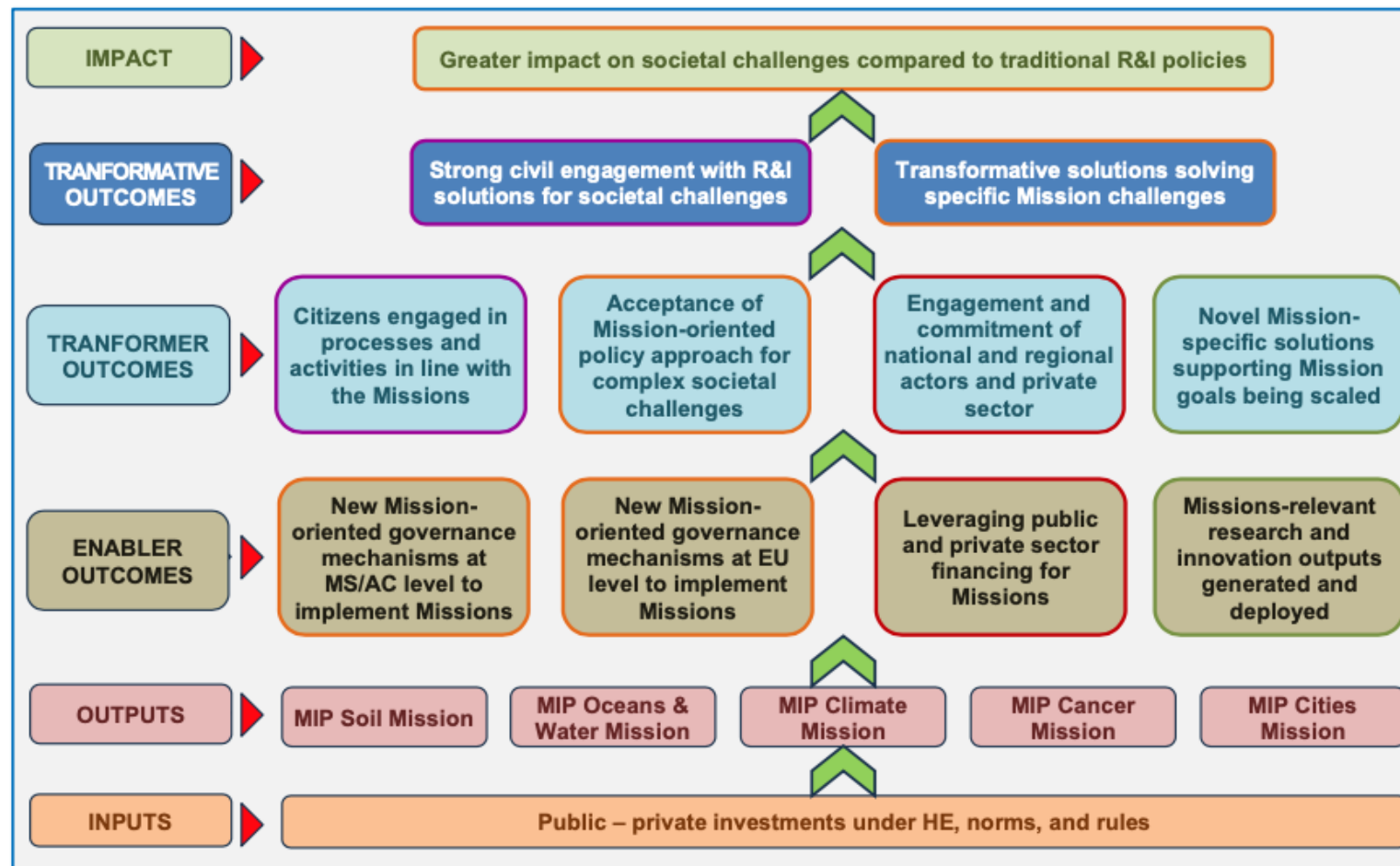


Methodology to monitor EU Missions (as a policy approach) beyond Horizon Europe

Methodology to enable monitoring of:

- EU Missions **beyond Horizon Europe**, looking at the contribution of other funding programmes at EU and national, regional and local level towards the achievement of Missions' objectives
- Progress of EU Missions to deliver **against their main objectives**
- **Supportive measures** implemented to enable EU Missions, including **policy interventions, governance approaches, deployment actions and involvement of end-users.**

Intervention logic



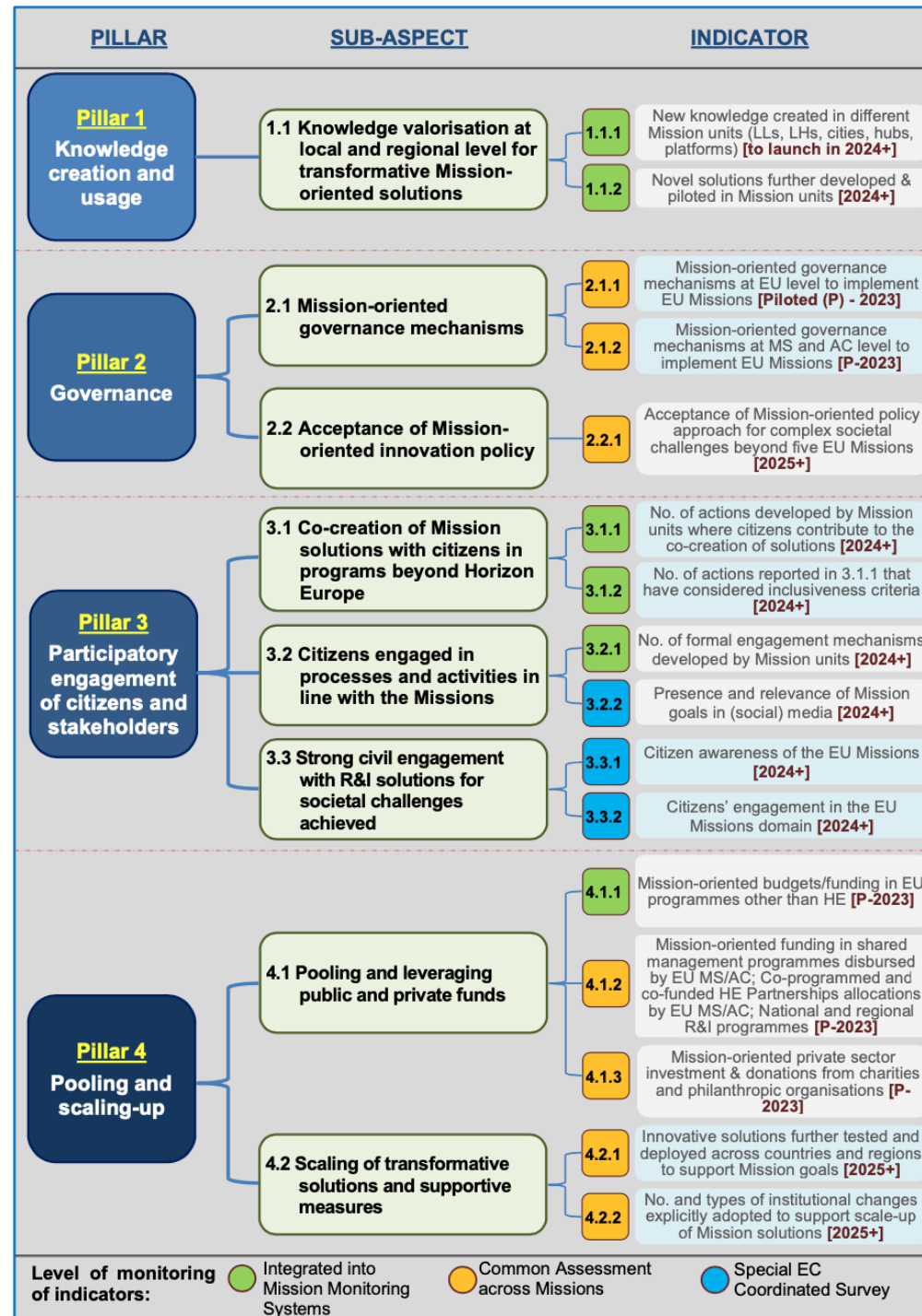
Key Pillars

1. Knowledge creation and usage
(focus on usage and pick-up by mission-relevant units)

2. Novel governance arrangements (exploratory process view)

3. Engagement of stakeholders
(focus on processes and outcomes in different stages of mission implementation)

4. Pooling of resources and scaling-up (of transformative solutions)



First findings

Missions have largely progressed following the overall design of the approach and specific models of each Mission as proposed in respective Mission Implementation Plans.

EU Missions are not yet at a stage where monitoring against the substantive transformative goals of each Mission can be done.

In the beyond HE landscape of Mission activities, most actors are still in the process “sense making” and searching appropriate roles and logic for the approach.

In cases where the Mission’s objectives are closely aligned to pre-existing European and national policy strategies, and when the introduction of EU Missions has overlapped with national policy planning cycles, better integration of Missions with national systems and processes has occurred.

Inclusion of citizens and stakeholders, beyond traditional engagement practices (as part of policy making and implementation of HE funded and similar projects) has been rather limited.

Business /economic cases of Missions needs to be further developed for necessary pooling and leveraging private resources.

RECOMMENDATIONS

